

This report consists of a review and assessment of the University of Central Florida's 2010-2020 Campus Master Plan. It briefly lists which Goals, Objectives, and Policies have been successfully reached. It identifies the need for new or modified Goals, Objectives, or Policies needed to correct unanticipated and unforeseen problems and opportunities that have occurred since adoption of the Campus Master plan. It identifies proposed and anticipated plan amendments necessary to address identified problems and opportunities. This report will be incorporated into the Final 2015-2025 Campus Master Plan Update.

Following is a review of the Goals, Objectives, and Policies of the 2010-2020 Campus Master Plan organized by Element. Emphasis will be on determining whether Goals, Objectives, and Policies have been completed, are ongoing, are unmet, or have not been implemented.

Some of the elements, denoted by an asterisk (*), are not subject to review under Florida Statute 1013.30, and are not listed under the Board of Governor's Regulations for Campus Master Plans, Chapters 21.108-21.212; however, UCF will continue to include them in the 2015-2025 Master Plan Update.

***Element 2.1: Academic Mission** (*optional element*)

The status of all Goals, Objectives, and Policies is "ongoing". The individual colleges have kept abreast of their missions and goals. Great strides have been made and maintained in the areas of international focus and outreach. New partnerships are currently being pursued to bring international students to campus. UCF remains a leading partnership University and continues to be inclusive and diverse.

***Element 2.2: Academic Program** (*optional element*)

The status of this Element's Goal is "ongoing" and continues to be implemented. UCF has become and remains one of the nation's leading research Universities. The National Academy of Inventors (NAI) and the Intellectual Property Owner's Association (IPO) have ranked UCF among the top 25 Universities in the world for the number of patents awarded in 2012. The status of Objectives and Policies is "ongoing" and additional programs continue to be implemented in accordance with the individual college missions and goals. No new colleges have been implemented or are being considered for the near future. However, following are a few program changes made by three of the colleges: Two new programs have been added to the College of Arts and Humanities, a Bachelor of Architecture and a Bachelor of Latin American Studies. The College of Health and Public Affairs has eliminated the Bachelor of Radiologic Sciences degree and replaced the Bachelor of Cardiopulmonary Sciences with a Bachelor of Athletic Training. The College of Optics and Photonics has added a Bachelor of Photonic Science and Engineering.

***Element 2.3: Urban Design** (*optional element*)

The status of the Goals, Objectives, and Policies is "implemented" and "ongoing". The University continues to locate buildings, enhance circulation paths, and frame open

spaces in a way conducive to a clear and cohesive environment. Parking facilities continue to be developed to meet current and future needs, and emphasis remains on locating these structures outside the 1200 ft. radius of the campus academic core. One such example is the Libra Garage completed toward the end of 2013 which rests outside the 1200 foot radius as well as south of the Gemini Boulevard loop. Another parking garage under consideration may also reside outside the 1200 foot radius. Two possible sites being considered for this structure are between the existing Garages C and D or South of Garage C. Both these sites currently contain surface parking which would be replaced by the parking garage, thus significantly increasing parking capacity. This structure will accommodate parking spaces currently located in the academic core, thus opening up the land for future academic facilities. The following academic facilities are being considered for this location on the northeast quadrant of campus: Interdisciplinary Research I, Interdisciplinary Research II, Simulation and Training Building, Civil and Environmental Engineering, Global UCF, and Classroom III.

Landscaping, street furnishings, and pavement texture continue to be implemented in ways that help delineate paths and reinforce linkages to and from the academic core. This is a continuous and ongoing effort.

The University continues to discourage service vehicles on campus, as shown by the recent separation of repair and maintenance crews into specific geographic zones servicing different regions of campus. This helped to localize and contain the different units, thus limiting their interference with campus circulation and open space.

Objectives and Policies that will be included in the next Element update is to include promoting a campus urban design that is a secure environment, discouraging crime and promoting well-being.

Element 2.4: Future Land Use

The University is trying to correct an existing land use compatibility problem. Namely, the current placement of surface parking within the 1200 foot radius circle making up the academic core. Plans for relocation of these surface parking areas to structures outside the core would allow for the correct placement of academic facilities within this area zoned for academics and research.

The University maintains its commitment to the protection of its conservation lands and ecosystems.

All other goals, objectives, and policies are “ongoing”. There are no plans to significantly modify any of the zoned future land use components.

***Element 2.5: Academic Facilities** (*optional element*)

The status of the Goals, Objectives and Policies is “ongoing” and in the case of total additional net square feet for classrooms and laboratories, “unmet”. Two state of the art classroom and laboratory facilities were completed in the past five (5) year planning period, the Classroom I and II buildings and Physical Sciences building I and II. Overall, some 27,000 NASF of classroom and 20,000 NASF of laboratory space were added to the Main Campus. However, Policy 1.1.1 was unmet, since it sought to increase the University’s classroom inventory by 10,000 NASF per year; Policy 1.2.1 was unmet since it sought to increase the University’s teaching laboratory inventory by 20,000

NASF per year; and Policy 1.3.1 was also unmet since it sought to increase the University's research laboratory inventory by 25,000 NASF per year during the past five (5) years of the Master Plan update. Funding has been the primary factor for not achieving the benchmarks set forth in these policies. The effort to increase the net assignable square feet for these space classifications is ongoing; however, we may need to lower the benchmarks due to diminished funding.

***Element 2.6: Support Facilities** (*optional element*)

The status of the Goals, Objectives, and Policies is “ongoing”. Support facilities and student service areas are being implemented to meet the needs of the projected future student enrollment as defined in the Academic Program Element and as directed by the Capital Improvements Element and the Urban Design Plan.

The following policies for locating support spaces continue to be followed:

- Support spaces continue to be accommodated in mixed-use buildings whenever possible.
- Administrative offices continue to be placed in and around the academic core, within the Gemini Road loop.
- Intercollegiate athletic facilities continue to be located in the northeastern part of campus adjacent to the CFE Arena.
- Intramural fields continue to be located toward the southern part of campus, accessible to student housing.
- Facilities and Safety buildings are located in the southern part of campus.

While athletic facilities do not completely meet the students current needs for recreation space, as described in detail in the Data and Analysis section of this Element, state and non-state sources of funding are being sought in the Capital Improvements Plan (CIP) to accommodate and enhance this need.

Element 2.7: Housing

The number of total beds on the Main Campus, including fraternity and sorority beds, is currently 6,457. This number was 6,195 during the last Campus Master Plan update; therefore, 732 beds have been added. Housing will continue to seek funding through the Capital Improvement Plan (CIP) to accommodate future enrollment.

UCF Housing continues to work with the host community in fulfilling the housing need. While the University does not own any off-campus housing, it refers students to University-affiliated housing when on-campus facilities have reached full capacity. The host community has provided very well for off-campus housing and there are many facilities available along the Alafaya Trail corridor, with construction currently underway for more off-campus private housing developments. In support of off-campus housing, the UCF Shuttle transportation system currently offers thirteen (13) regular routes between UCF and nineteen (19) local student residential communities.

Implementation of all other Goals, Objectives and Policies are “ongoing”.

Element 2.8: Recreation and Open Space

The status of the Goals, Objectives, and Policies is “implemented” and “ongoing”. Present campus open spaces are protected and enhanced as delineated in the Future Land Use, Urban Design, Conservation, and Recreation and Open Space Elements of the UCF Campus Master Plan.

The University’s Student Development and Enrollment Services (SDES), along with the Physical Education Departments, continue to assure that a variety of safe, efficient, and enjoyable recreation and athletic facilities are available to serve the students. However, current capacity does not meet existing and prospective student demand. A variety of public and private funding sources must continue to be actively pursued. Enhancements as well as additions to intramural fields and intercollegiate facilities are listed on the Capital Improvements List in an ongoing effort to satisfy the existing and future demand.

Element 2.9: General Infrastructure

The status of this Element’s Goals, Objectives, and Policies is “ongoing”. The University continues to evaluate current and future capacity for the existing infrastructure with regards to any new facilities or major renovations, as shown in the Capital Improvements List. Policies which take into consideration natural drainage systems and environmental attributes of the campus remain a priority. The University continues to work with St. Johns River Water Management District (SJRWMD) to monitor modifications and additions to the master permit for storm water management as a result of ongoing design and construction projects.

***Element 2.10: Utilities** (*optional element*)

The status of this element’s Goals, Objectives, and Policies is “ongoing”. The University continues to evaluate current and future capacity of existing chilled water, electric power, natural gas, and telecommunications systems to ensure that they meet future demand as the University grows and develops. Policies continue to address passive and active energy conservation strategies.

Element 2.11: Transportation

The status of this Element’s Goals, Objectives, and Policies is “ongoing”.

The University continues to improve transit service. Three (3) more routes were added to the ten (10) routes available at the time of the last update. The data from spring 2009 showed an average daily off-campus shuttle ridership of 10,311 students.

The Libra Drive widening project will ensure that all major roadways into the main campus are four (4) lanes in width.

Two (2) new parking garages are being planned to accommodate the surface spaces to be lost in the northeast quadrant of the academic core because new buildings being designed and constructed.

Multi-modal Transportation is to be encouraged to reduce the number vehicles utilizing the campus roadway network. Vehicle sharing, park-and-ride, pedestrian and bicycle facilities, and the UCF Shuttle all are parts of the multi-modal transportation plan.

Element 2.12: Intergovernmental Coordination

The status of this Element's Goals, Objectives, and Policies is "ongoing". However, the policies related to a Campus Development Agreement (CDA) are currently "unmet" due to the dissolution of the State Concurrency Trust Fund. There is no CDA at this time between the University and the host local government (Orange County). There is a memo of understanding in place between UCF and Orange County that encourages frequent communication and exchange of information on a project-by-project basis to help determine any concurrency impacts.

Element 2.13: Conservation

The status of the Goals, Objectives, and Policies is "implemented" and "ongoing". The University is committed to protecting ecosystems and environmental lands as it continues to accommodate the development and expansion of the campus' built environment. The University continues to coordinate with state and regional environmental agencies in the management of designated Conservation Areas. The Department of Landscape and Natural Resources continues to oversee the Conservation Element. The University's implementation of a comprehensive water conservation program is "ongoing".

Element 2.14: Capital Improvements

The status of the Goals, objectives, and policies is "implemented" and "ongoing". The University continues to seek funding from state and non-state sources in order to provide facilities that meet current and future needs. The University adheres to Board of Governors (BOG), standards in preparing a yearly Capital Improvement Plan. This plan requests planning, construction, and equipment funds from the State for all proposed capital projects within the next five (5) year time frame. PECO, CITF, Bond, Private, and Auxiliary funds are the primary state and non-state sources which continue to be pursued.

***Element 2.15: Architectural Design Guidelines** (*optional element*)

The status of the Goals, Objectives, and Policies is "implemented" and "ongoing". The University continues to pursue a level of consistency in campus design for current and future design endeavors. A harmonious wayfinding package of campus signage and graphics was developed last year and will start to be planned this year. New construction and major renovations adhere to the *UCF Design, Construction, and Renovation Standards*, furthering a move toward excellence and uniformity. Building siting and linkages continue to give consideration to campus safety and functional clarity.

***Element 2.16: Landscape Design Guidelines** (*optional element*)

Objective 1.1, to develop and implement a Campus Landscape Plan, is currently underway under the direction of the Department of Landscape and Natural Resources. Many of the Policies directly related to a campus landscape aesthetic and function will be revised to reflect the new UCF Landscape Plan. All other Objectives and Policies will be "ongoing" as long as they do not conflict with the Landscape master plan. As described in Policy 1.3.2, procedures will be established to ensure that coordination of the landscape, furnishings, and graphics on the campus are in accordance with the adopted Campus Landscape Plan guidelines; and the UCF Campus Master Plan shall be amended to include these procedures.

***Element 2.17: Facilities Maintenance** (*optional element*)

The status of the Goals, Objectives and Policies is “implemented” and “ongoing”. Routine, scheduled maintenance of campus facilities is continuous and follows effective maintenance tracking systems. Priorities are established in accordance to the current standards. Funding is continuously sought and allocated to match priorities and needs. In the pursuit of meeting future challenges and streamlining operations, a restructuring of work flow took place in 2013. Facilities Maintenance went from a trade-or shop-oriented formation to a zone-based structure. Four (4) primary zones were created to serve the western, northern and southern sectors of the campus. This zone-based structure strategically places teams of individuals possessing all the necessary skill sets within their individual zones, allowing them to remain within their zones throughout their assigned shifts.